Everett D. Trevor, M.D. Medical Director Board Certified; Pulmonary, Sleep Medicine

Ronald S. Reodica, M.D. Board Certified; Pulmonary, Critical Care, Sleep Medicine

Karen Doyle, FNP Sleep Medicine



www.Pulmedica.com





February 9, 2011

To Whom It May Concern:

Our organization has had the great privilege of working with Larry Goddard over the past several years. Larry was the general contractor, who coordinated the construction of our medical building, located at 1145 Whiskeytown Court, Redding, CA 96001

During every aspect of planning, permitting and construction, Larry and his expert team exhibited the utmost in professional behavior. Larry kept us informed, provided excellent ideas for improvement and intervened with the City of Redding, when needed, on our behalf. The project was completed on time and under budget. Since the completion of this project, Larry has provided excellent follow up.

Throughout this project and after completion, any and all questions we had were answered promptly and completely. In summary, I would highly recommend Larry Goddard to anyone considering a building project.

Sincerely

Kathy Fraser, Administrator

Pulmedica, Inc

JAMES D. TATE, M.D., F.A.C.S.

Neurological Surgery

2/4/11

To Whom It May Concern:

It is with distinct pleasure that I write outlining the areas of excellence concerning Bryant Construction Company.

My association with the principals of Bryant Construction, Larry and Carolyn Goddard, dates back to 1982. Since that time, I have been involved with a number of multimillion-dollar projects as the owner and Bryant Construction as the builder. In each project which I will outline, the performance of the construction company has been without reproach. Each of these projects has been completed on time or ahead of time and on budget or under budget. I have not had a single incident of Bryant Construction not performing as promised.

- 1. The largest and most unique project is that of a complete surgical hospital. Bryant Construction was involved in the design, approval, obtaining state certification and completion of a state and federally licensed acute care hospital. This hospital was the first of the surgical speciality hospitals and as such was subject to a number of previously unknown legal and political hurdles. Bryant Construction was involved in each and every step, including journeying to the state capital and lobbying elected officials for their support. This was performed without contractual support and was not reimbursed. The hospital was licensed in 1992 and continues to this day. The current value of the project is estimated at \$14.7 million.
- 2. A separate design-and-build project was across the street from the hospital, a three-story class A 18,000-square-foot two-elevator medical office building which was a nominee for the architectural design award competition. The building was occupied in 1996 and stands today as the nicest medical office building in the area populated by all surgeons. Bryant Construction performed as the general contractor as well as liaison between the owner and the architect as well as the various licensing bodies. Again, Bryant Construction carried the project from an idea to turnkey completion, including assisting with negotiating purchase of the land and obtaining financing, and again completed ahead of schedule and under budget. The current value of the building is estimated at \$4.6 million.

Re: Bryant Construction

2/4/11 Page 2

3. Bryant Construction has completed smaller projects including an aircraft hangar complete with construction of an electric trolley for a helicopter pad as well as a unique design-and-build application of an indoor pool structure. As has become the MO for this owner is that the projects were ahead of schedule and under budget with all expectations met without compromise.

I can recommend the firm without reservation with respect to professionalism, availability and pride in workmanship as well as being easy to work with even when problems arise during the course of the construction.

Should additional information or specifics be required, please do not hesitate to contact us here.

Sincerely,

James D. Tate, M.D., F.A.C.S.

Founder and Owner

Patients' Hospital of Redding.

JDT/rpeF

ce: Larry Goddard c/o Bryant Construction Company 5255 Eastside Road Redding, CA 96001